

***AIR, SPACE, AND CYBERSPACE POWER IN THE 21<sup>ST</sup> CENTURY***  
***38<sup>th</sup> IFPA-Fletcher Conference on National Security Strategy and Policy***

***January 20 – 21, 2010***

**DAY TWO**

**SERVICE AND COMBATANT COMMAND PERSPECTIVES**

**2:00 – 4:15 PM**

**Dr. Charles M. Perry**

**DR. CHARLES PERRY:** Ladies and gentlemen, can I ask you to come to your seats. For those who are standing up could you perhaps come down and take a seat and get settled. Let me welcome you to the final session of this conference in which we will have the unique opportunity to hear from six of this country's most senior and experienced combatant commanders and service leaders. Together they represent virtually the full spectrum of today's major operational commands and strategic planning centers, including key geographic combatant commands, key functional combatant commands, and the top echelons of our military service headquarters. We are delighted to have you all with us.

In their various capacities, moreover, each of our panelists today has a decisive role to play in designing, fielding, training, exercising, and ultimately deploying US military forces -- including many of the aerospace capabilities we've been discussing for the last two days—to address the increasingly diverse range of regional and global security challenges of that United States and its allies and partners must now prepare for.

In performing these multiple tasks, they have all acquired years of hands-on experience in the areas of joint and combined force planning, capability assessment and global

force management, conventional and irregular warfare, security cooperation and building partner capacity, and civil- military coordination, of course, to include what we've been discussing and know as a whole of government -- and perhaps a whole of society -- approach to security issues.

So they bring to our discussion a very indispensable reality check with regard to what is feasible and desirable both in terms of current operations and in terms of future requirements.

Now, since this is the last session and given the talent at the table, and in the interests of giving them as much opportunity to share with us their thoughts and perspectives as possible, I'm not going to spend any more time setting the stage and the scene. I don't really have to with these gentlemen. But let me just briefly introduce the panelists in the order I've asked them to speak, to give you a little bit more flavor, perhaps.

To open this discussion we will turn first to General Gene Renuart, who as commander of NORAD and US Northern Command, is responsible, as you all know, for providing air and maritime warning for Canada, Alaska, and the continental United States—but also, at the same time, preparing for homeland defense and civil support missions over a broad area of responsibility that stretches from the Arctic to the Gulf of Mexico and parts of the Caribbean.

Next we will hear from General Duncan McNabb, Commander of US Transportation Command, where he manages all of DOD's air, land and sea transportation assets in support of a wide array of joint and multinational strategic mobility and supply chain management missions—the critical importance of which is being driven home, yet again, at this very moment in the US military's remarkable response to the earthquake in Haiti. And I know we will be hearing about that from General McNabb.

We will then hear from Admiral Jonathan Greenert, the Vice Chief of Naval Operations, who was previously, at the staff anyway, responsible for the integration of Naval

capabilities and resources across the board. Before that he served, among other things, as commander of the 7<sup>th</sup> fleet. and while I know he is a submariner, I'm sure he will be ready to speak to us about such things as Air-Sea Battle and other issues about coordination with the Air Force and other services that we've heard about a little bit already.

Following Admiral Greenert, we will turn to Lieutenant General David Fridovich, Director of US Special Operations Command's Center for Special Operations, where they bring together the intelligence and operational planning aspects of Special Operations in order to support the COCOMs and the wider interagency. He also personally brings a wealth of experience from his duties in the service as commander of US Special Operations Pacific—and more importantly, perhaps, as commander of the Special Operations Task Force of the Philippines, as part of Operation Enduring Freedom Philippines...lots of interesting things to hear about that.

After Lieutenant General Fridovich, we will hear from Lieutenant General George Trautman, Deputy Commandant of the US Marine Corps for Aviation. And I believe he will tell us a bit about the Marine Corps dimension of Air Sea Battle and other things, highlighting how Marine Aviation, to include that diverse package of air assets now deployed on amphibious assault ships, like those stationed off Haiti, and how that all fits into expeditionary operations.

And last, but very far from least, we will close with opening remarks from Major General David Edgington, Chief of Staff of US Joint Forces Command—which is responsible, again as you all know, for providing the combatant commanders with timely and mission ready joint capabilities, and for shaping the joint force that will be fighting in the future. So he will have both a current and longer term perspective to share with us.

Also, one last thing before we get started. It may have been announced or assumed already, but I should just mention here as well that, while he had planned for quite a long time now to be with us for this session, General Douglas Fraser, for totally

